1. **Which of the following authorizes the project to exist within the organization?**

**b. Project charter**  
The project charter is a document that formally authorizes a project, providing the project manager with the authority to apply organizational resources to project activities.

1. **Which of the following involves defining the various threats, determining the extent of vulnerabilities, & devising countermeasures against a possible attack?**

**b. Risk assessment**  
Risk assessment involves identifying threats, determining vulnerabilities, and developing countermeasures to mitigate potential risks.

1. **What should the BA implement to identify areas of improvement?**

**c. Workload plans of the BA**  
By implementing workload plans, the Business Analyst can track and analyze how time and resources are being allocated, which can help identify areas for improvement.

1. **What is the other dimension this analysis should indicate?**

**d. The timeline for instituting the change**  
In addition to identifying areas for improvement, the analysis should also indicate the timeline for implementing the changes.

1. **Which of the following is visual decomposition of the project scope?**

**a. Work breakdown structure (WBS)**  
A Work Breakdown Structure (WBS) visually decomposes the project scope into smaller, manageable components.

1. **Which of the following techniques will the BA use to avoid disrupting the workshop?**

**c. Elicitation activity plan**  
An elicitation activity plan helps structure the elicitation process, ensuring that the workshop runs smoothly without disruption.

1. **Which stakeholder analysis technique is useful for identifying shared characteristics of a stakeholder group?**

**a. Surveys**  
Surveys are useful for identifying shared characteristics among a large group of stakeholders by collecting standardized data.

1. **You are the BA for a solution that has 435 stakeholders. How many communication channels exist in this project?**

**b. 94,395**  
The formula to calculate communication channels is n(n−1)2\frac{n(n-1)}{2}2n(n−1)​, where n=435n = 435n=435, which results in 94,395 communication channels.

1. **What approach can you use to manage and gather requirements from these 2,400 administrative assistants?**

**c. You can meet with small groups of administrative assistants & that will serve as representatives for the remaining administrative assistants**  
Meeting with small representative groups is an efficient way to gather requirements without involving all 2,400 assistants.

1. **After an elicitation session, why is it important to confirm elicitation results?**

**a. It identifies errors, omissions, conflicts, and ambiguity in the information elicited and ensures that input from stakeholders is correctly captured**  
Confirming results helps ensure that the information gathered is accurate and complete.

1. **What technique can you use to track problems with the requirements?**

**c. RTM (Requirements Traceability Matrix)**  
A Requirements Traceability Matrix (RTM) helps track the status and issues related to requirements throughout the project lifecycle.

1. **Which of the following is not typically a factor influencing prioritization?**

**a. Requirement gathering**  
Requirement gathering itself is not a factor in prioritization. Factors like penalty, benefit, and stability are typically considered when prioritizing requirements.

1. **Ralph disagrees with your placement of the requirement because you're ranking the requirements based on their level of difficulty. Who is correct?**

**c. Ralph is correct because the requirements are always to be ranked by the importance of business value**  
Prioritization should focus on the business value of the requirements rather than their level of difficulty.

1. **Which of the following reports is generated whenever the project is slipping off the project schedule and includes an explanation of the problem?**

**d. Schedule variance report**  
A schedule variance report is used to identify and explain deviations from the planned project schedule.

1. **A BA is working with several IT professionals to determine all of the connected systems in the organization. You're mapping servers, workstations, printers, and other connected devices for an analysis of how information is input, processed, stored, and output from each system. What business analysis process are you completing?**

**c. Data flow diagram**  
Creating a data flow diagram (DFD) helps in mapping out how data flows through systems, including inputs, processes, storage, and outputs.

1. **Which of the following would a BA use as input into the assessment of risk?**

**b. List of priority requirements**  
A list of prioritized requirements is essential for assessing the risks associated with meeting or failing to meet those requirements.

1. **Which of the following processes is used by organizations to set risk tolerance, identify potential risks, and prioritize the tolerance for risk?**

**b. Risk management**  
Risk management involves setting the organization's risk tolerance, identifying risks, and prioritizing how to address them.

1. **Which task involves checking for completeness and unambiguity of requirements?**

**c. Verify requirements**  
The verification of requirements ensures that they are complete, clear, and unambiguous before moving forward in the project.

1. **Upon which of the following dimensions of ACME Corporation's balanced scorecard should Andrew be focusing?**

**d. Learning and growth**  
The learning and growth dimension of the balanced scorecard focuses on improving and innovating within the organization, including employee training and development, which Andrew should focus on.

1. **You're a BA for your organization and working with Tim to identify the assumptions within the business solution. Which one of the following is an assumption?**

**b. The vendor believes that hardware should arrive by December 1**  
An assumption is something believed to be true without definitive proof. In this case, the vendor's belief about the hardware delivery date is an assumption.

1. **After the BA completed the initial analysis, the information is reviewed by leadership. At this point in the project, what will the BA be presenting?**

**a. Expected benefit**  
The BA will typically present the expected benefits of the project to leadership after the initial analysis to justify the project's value.

1. **Which one of the following four is not a characteristic of a requirement?**

**a. Functional**  
Functional is a type of requirement, but not a characteristic. Characteristics of a requirement include being modifiable, unambiguous, and testable.

1. **Which of the following is mandatory in most software development projects?**

**a. Test plan**  
A test plan is essential in software development to ensure that the software functions correctly and meets the specified requirements.

1. **Which of the following is the process of defining and analyzing the dangers to individuals, businesses, and government agencies posed by potential natural and human-caused adverse events?**

**a. Risk identification**  
Risk identification is the process of defining and analyzing potential risks that could negatively impact individuals, businesses, or government agencies.

1. **Refer to the diagram below the business analyst has brought key stakeholder together in a workshop to refine everyone understanding**

**a. Risk identification**

1. **Which of the following inputs of monitor and control risk acquires information from performance measurement and evaluates it to provide variance analysis and forecasting?\**

**b. Performance report**  
Performance reports provide information from performance measurements and are used to evaluate progress, perform variance analysis, and forecast future performance.

1. **What input does the BA need to perform the analysis?**

**b. Requirements and business policies**  
Requirements and business policies are essential inputs for a BA to analyze and ensure that the solution aligns with the organization's needs and regulations.

1. **Which task has solution performance measures as an input?**

**a. Assess solution limitation**  
Assessing solution limitations involves using performance measures to evaluate where the solution may not be meeting expectations.

1. **The routine maintenance of the solution is provided by an external vendor, and the vendor requested 24 hours of remote access to quality and production data. In this context, what is the company's response to the vendor's request?**

**c. Denied, because of the company’s risk aversion**  
Granting remote access to sensitive data may introduce risks, and a risk-averse company would likely deny the request due to security concerns.

1. **What can the BA do to highlight the required changes to the structure?**

**c. Organizational modeling**  
Organizational modeling helps in highlighting necessary changes to the structure by visualizing how different parts of the organization interact and how changes can be implemented effectively.